Financial Statements
As of and for the Year Ended
June 30, 2024

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Jason S. Nuttall, CPA

Paul Damiano ,CPA (retired)

Kevin Burk, CPA (retired)

#### INDEPENDENT AUDITOR'S REPORT

To the Board of Directors Strategies for Youth, Inc. Cambridge, MA

#### **Opinion**

We have audited the accompanying financial statements of Strategies for Youth, Inc. (a nonprofit organization), which comprise the statement of financial position as of June 30, 2024 and the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Strategies for Youth, Inc. as of June 30, 2024, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Basis for Opinion**

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Strategies for Youth, Inc. and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Strategies for Youth, Inc.'s ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

#### Auditor's Responsibility for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to
  fraud or error, and design and perform audit procedures responsive to those risks. Such procedures
  include examining, on a test basis, evidence regarding the amounts and disclosures in the financial
  statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
  that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
  effectiveness of Strategies for Youth, Inc.'s internal control. Accordingly, no such opinion is
  expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Strategies for Youth, Inc.'s ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Damiano, Burk & Nuttall, P.C.

Damins, Benk a Nuttall, P.C.

Lincoln, Rhode Island March 5, 2025

# Statement of Financial Position June 30, 2024

ASSETS	
Cash	\$ 140,720
Accounts receivable	131,475
Grant receivable	123,500
Property and equipment, net	9,301
Deposits	 6,600
TOTAL ASSETS	\$ 411,596
LIABILITIES	
Accounts payable	\$ 35,503
Accrued expenses	55,858
TOTAL LIABILITIES	91,361
NET ASSETS	
Without donor restrictions	175,492
With donor restrictions	144,743
TOTAL NET ASSETS	320,235
TOTAL LIABILITIES AND NET ASSETS	\$ 411,596

# Statement of Activities and Change in Net Assets For the Year Ended June 30, 2024

		nout Donor strictions	ith Donor strictions	Total
REVENUE AND SUPPORT				
Grant revenue	\$	126,700	\$ 180,695	\$ 307,395
Contract revenue		576,315	-	576,315
Contributions		72,114	-	72,114
Contributions in-kind		374,935	-	374,935
Consulting revenue		3,300	-	3,300
Interest income		17	-	17
Net assets released from restrictions		305,834	 (305,834)	 
TOTAL REVENUE AND SUPPORT		1,459,215	(125,139)	1,334,076
Expenses				
Program services		1,054,272	-	1,054,272
General and administrative		277,253	-	277,253
Fundraising	-	34,138		 34,138
TOTAL EXPENSES		1,365,663	 	 1,365,663
CHANGE IN NET ASSETS		93,552	(125,139)	(31,587)
Net assets, beginning of year		81,940	269,882	 351,822
NET ASSETS, END OF YEAR	\$	175,492	\$ 144,743	\$ 320,235

# Statement of Functional Expenses For the Year Ended June 30, 2024

Program
Services

	Improving Police/Youth Interactions	General and Administrative	Fundraising	Total
Accounting services	\$ -	\$ 65,669	\$ -	\$ 65,669
Books and subscriptions	19,697	12,047	-	31,744
Community outreach	60,371	686	589	61,646
Compensation and benefits	353,952	157,334	30,477	541,763
Consultants	131,471	1,976	818	134,265
Depreciation	-	5,427	-	5,427
Insurance	-	3,774	-	3,774
Legal services	378,453	2,391	-	380,844
Miscellaneous expenses	8,189	5,775	-	13,964
Occupancy	22,743	13,152	1,922	37,817
Postage	610	413	155	1,178
Printing and copying	12,540	858	-	13,398
Program supplies	419	-	-	419
Supplies	2,697	2,856	-	5,553
Telephone	468	4,467	-	4,935
Travel and meetings	62,662	428	177	63,267
	\$ 1,054,272	\$ 277,253	\$ 34,138	\$ 1,365,663

### Statement of Cash Flows For the Year Ended June 30, 2024

Cash flows from operating activities:	
Change in net assets	\$ (31,587)
Adjustments to reconcile change in net assets	
to net cash used in operating activities:	
Depreciation	5,427
(Increase) decrease in assets:	
Account receivable	(98,475)
Grants receivable	(103,500)
Employee Retention Credit receivable	62,321
Prepaid expenses	5,276
Increase in liabilities:	
Account payable and accrued expenses	4,737
Net cash used in operating activities	(155,801)
Cash, beginning of year	296,521
CASH, END OF YEAR	\$ 140,720

# Notes to Financial Statements June 30, 2024

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### Nature of Operations

Strategies for Youth, Inc. is located in Cambridge, Massachusetts and was incorporated on November 30, 2009 to conduct activities of community education, awareness, outreach, and advocacy with respect to police and community relations and to develop effective methods of accountability and oversight of such relations.

#### Financial Statement Presentation

Net assets and revenues are classified based on the existence or absence of donor imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

Net assets without donor restrictions: Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objective of the organization.

Net assets with donor restrictions: Net assets subject to donor (or certain grantor) imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. Donor-imposed restrictions are released when a restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both. Donor restrictions that are met in the same year in which the contributions are made are recorded as net assets without donor restrictions in that year.

The Organization's net assets with donor restrictions includes \$144,743 restricted for specific programs in support of improving police/youth interactions.

#### Cash and Cash Equivalents:

The Organization considers all highly liquid investments with an original maturity of three months or less to be cash equivalents.

#### Accounts Receivable

Accounts receivable is recorded at net realizable value consisting of the outstanding amount less an allowance for estimated uncollectible accounts, if needed. The Organization considers all accounts receivable at June 30, 2024 to be collectible. The balance of accounts receivable at June 30, 2024 was \$254,975, \$123,500 of which is related to grants receivable.

#### Property and Equipment

Property and equipment are stated at cost. Depreciation is computed using the straight-line method over estimated useful lives of three to five years. Costs of maintenance and repairs are charged to expense as incurred and costs of significant renewals and betterments are capitalized. In accordance with FASB ASC 360, the Organization reviews its rental property for impairment whenever events or changes in circumstances indicate that the carrying value of an asset may not be recoverable. If the fair value is less than the carrying amount of the asset, an impairment loss is recognized for the difference. No impairment loss has been recognized during the year ended June 30, 2024.

#### **Grants and Contributions**

Grants and contributions that are unconditional promises to give to the Organization are recorded as revenue in the year the promise is made rather than when the gift is received. Donor restricted grants and contributions are reported as an increase in net assets with donor restrictions, depending on the nature of the restriction. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities as net assets released from restrictions. Contributed property and equipment are recorded at fair value at the date of donation.

# Notes to Financial Statements June 30, 2024

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Contract and Consulting Revenue

Contract and consulting revenue are recognized when control of the promised goods or services are transferred to clients in an amount that reflects the consideration the Organization expects to be entitled to in exchange for those goods and services.

#### Contributions In-Kind

Contributions in-kind are recognized as contributions if they (a) create or enhance nonfinancial assets or (b) require specialized skills, are performed by people with those skills, and may otherwise be purchased by the Organization.

During the year ended June 30, 2024, the Organization received and recognized \$374,935 of donated legal services. Such amounts are based upon information provided by third-party service providers, are recorded at their estimated fair value determined on the date of contribution, and are reported as contributions in-kind. The donated legal services are reported as program services on the accompanying statement of activities and statement of functional expenses.

#### Tax Status

Strategies for Youth, Inc. is a nonprofit organization exempt from income taxes pursuant to Section 501(c)(3) of the Internal Revenue Code. Contributions to the Organization qualify as charitable deductions.

The Organization is not currently under examination by any taxing jurisdiction. Federal and state income tax returns are generally open for examination for three years after the date of filing the related return.

#### Functional Expenses

The financial statements report certain categories of expenses that are attributable to more than one program or supporting function. Therefore, these expenses require allocation on a reasonable basis that is consistently applied. Compensation and benefits, occupancy, certain insurance, depreciation, telephone, and certain supplies are allocated based on estimates of time and effort. All other expenses are based on a direct allocation.

#### Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

#### Concentration of Credit Risk

Strategies for Youth, Inc. maintains its cash balances in several accounts in one bank. The bash balances are insured by the Federal Deposit Insurance Corporation up to \$250,000. At times, these balances may exceed the federal insurance limits; however, the Organization has not experienced any losses with respect to its bank balances in excess of government provided insurance. Management believes that no significant concentration of credit risk exists with respect to these cash balances at June 30, 2024.

#### Recent Accounting Pronouncements

In June 2016, the FASB issued ASU No. 2016-13, Financial Instruments – Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments. This standard changed the model for recognizing credit losses for financial assets from an incurred losses model to an expected loss methodology. Under the new standard, the measure of expected credit losses is based on relevant information about past events, including historical experience, current conditions, and reasonable and supportable forecasts that affect the collectability of the reported amount. The Organization adopted ASU 2016-1 as of July 1, 2023. There was no material impact to the financial statements as a result of adoption.

# Notes to Financial Statements June 30, 2024

#### 2. PROPERTY AND EQUIPMENT, NET

Property and equipment at June 30, 2024 consisted of the following:

Furniture and equipment	\$ 14,011
Donor management system software	15,000
	29,011
Less: accumulated depreciation	(19,710)
	\$ 9,301

#### 3. LIQUIDITY AND AVAILABILITY

The following represents the Organization's financial assets at June 30, 2024:

Financial assets at year end:

Cash	\$ 140,720
Accounts receivable	131,475
Grant receivable	123,500
Total financial assets	\$ 395,695
Less amount not available to be used within one year:	
Net assets with donor restrictions	 144,743
Financial assets available to meet general expenditures	

The Organization manages its liquidity and reserves following two guiding principles: operating within a prudent range of financial soundness and stability, and maintaining adequate liquid assets to fund near-term operating needs.

\$

250,952

#### 4. EMPLOYEE RETENTION CREDIT

over the next twelve months

In 2021, the Organization received \$81,000 of refundable tax credits in accordance with the Employee Retention Credit (ERC) program, authorized by the Coronavirus Aid, Relief and Economic Security Act (CARES Act), as amended by subsequent legislative changes. In accordance with the ERC program, the Organization was eligible for an ERC if, due to the COVID-19 pandemic, there had been a significant decline in gross receipts in 2021 as compared with 2019 gross receipts, or a full or partial shutdown based on a governmental order. The ERC was computed based on a percentage of qualified wages (including qualified health insurance expenses) incurred during the year, with a maximum annual credit per employee.

# Notes to Financial Statements June 30, 2024

#### 5. EMPLOYEE RETENTION CREDIT (CONTINUED)

The Organization's policy was to account for the ERC as a grant using guidance analogistic to conditional grants found in Accounting Standards Codification (ASC) 958-605, *Not-for-Profit Entities - Revenue Recognition*. In accordance with ASC 958-605, the ERC was recognized and recorded as grant income in the statement of activities and changes in net assets when the conditions required for the ERC were substantially met. The Organization had presented \$81,000 of grant income in support and revenue as other income - Employee Retention Credit on the statement of activities and changes in net assets for the year ended June 30, 2021. The Organization had an Employee Retention Credit receivable in the amount of \$62,321 as of June 30, 2023, which was received during the fiscal year ended June 30, 2024.

#### 6. RETIREMENT PLAN

The Organization sponsors a defined contribution retirement plan covering all eligible employees. Participants may make pre-tax contributions up to the maximum annual limit permitted under the Internal Revenue Code. The Organization may make discretionary matches of 100% of a participant's elective deferrals up to a maximum of the first 3% of eligible participant compensation plus 50% of elective deferrals that do not exceed the next 2% of eligible participant compensation. Participants are immediately fully vested in the contributions made by the Organization. Total retirement plan expense amounted to \$10,196 for the year ended June 30, 2024.

#### 7. RELATED PARTY

During the year ended June 30, 2024, the Organization engaged in transactions with related parties. A related party is defined as any person or entity that is able to control or significantly influence the management or operating policies of the Organization. A board member, who served on the Organization's Board of Directors, is also an employee of their bookkeeping services contractor. The Organization has implemented policies and procedures to ensure that all related party transactions are reviewed and approved by independent members of the Board of Directors. These transactions were conducted at arm's length in the normal course of operations.

#### 8. SUBSEQUENT EVENTS:

Events that occur after the balance sheet date, but before the financial statements were available to be issued, must be evaluated for recognition or disclosure. The effects of subsequent events that provide evidence about conditions that existed at the balance sheet date are recognized in the financial statements. Events which provide evidence about conditions that existed after the balance sheet date require disclosure in the notes to the financial statements. Management evaluated the activity of the Organization through March 5, 2025, the date the financial statements were available to be issued, and concluded that no events, except for those described below, have occurred requiring recognition or disclosure in the financial statements.